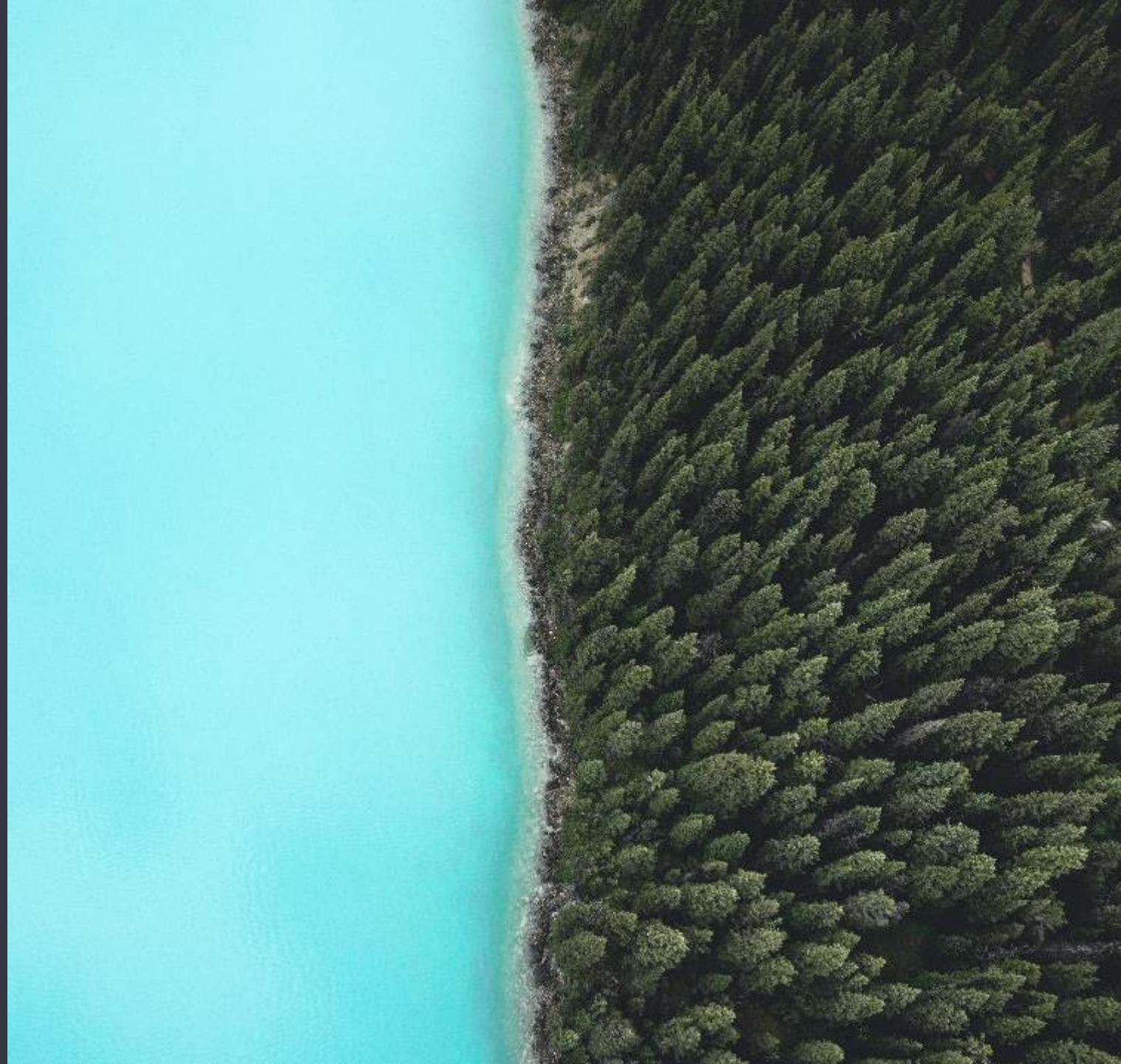
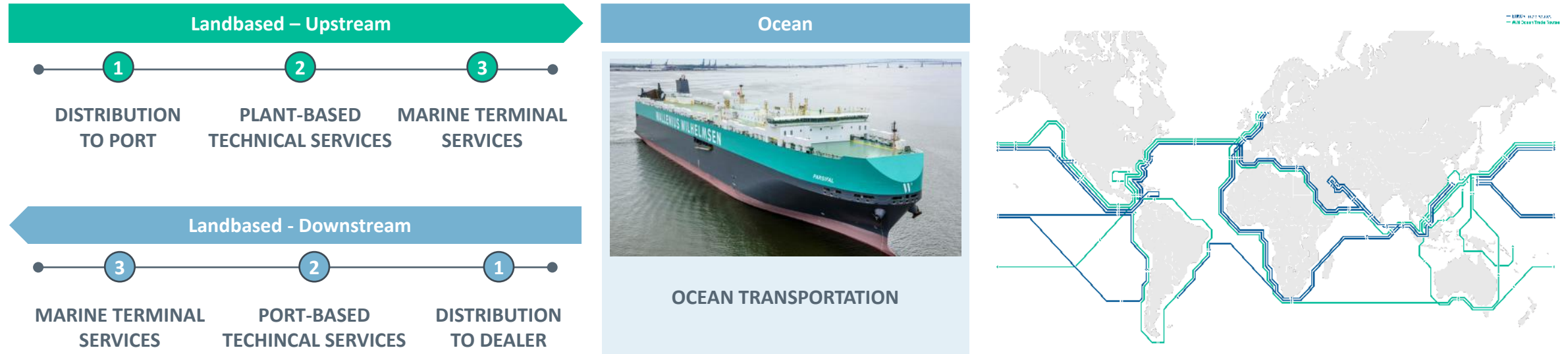


## Sustainability in Shipping

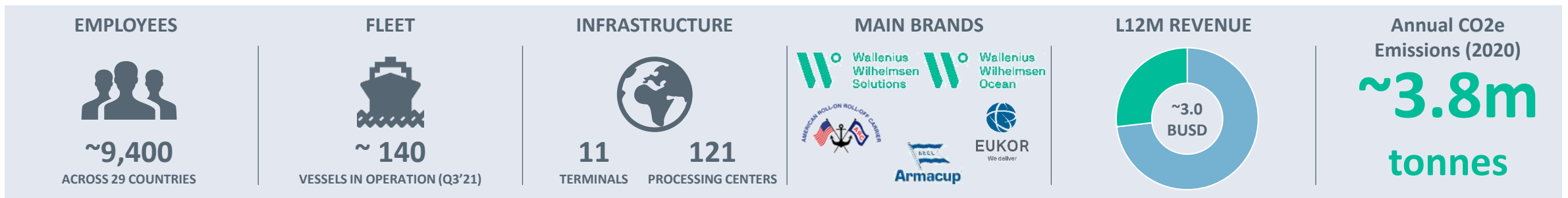


# Wallenius Wilhelmsen at a glance

## VALUE CHAIN AND PRODUCT OFFERING

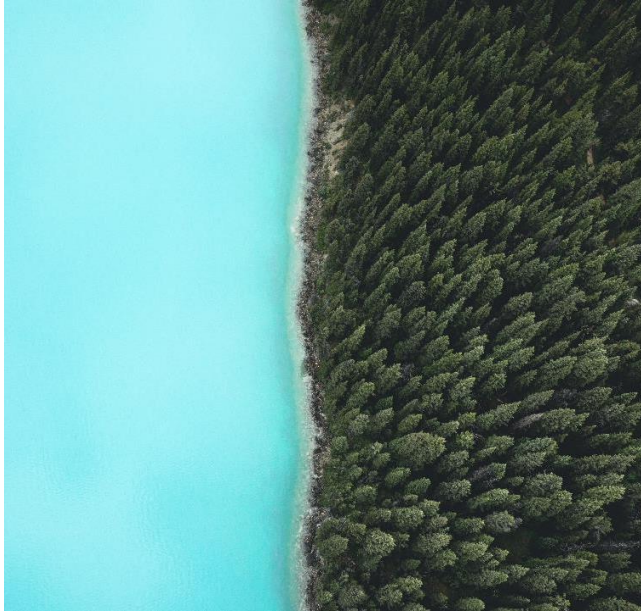


## KEY FACTS AND FIGURES



■ Ocean ■ Landbased

# The sustainability landscape



## Environment

- Multi-stakeholder focus
- Regulation
- Transformative



## Social

- Health, safety & welfare
- Diversity, equity & inclusion
- Attraction & retention



## Governance

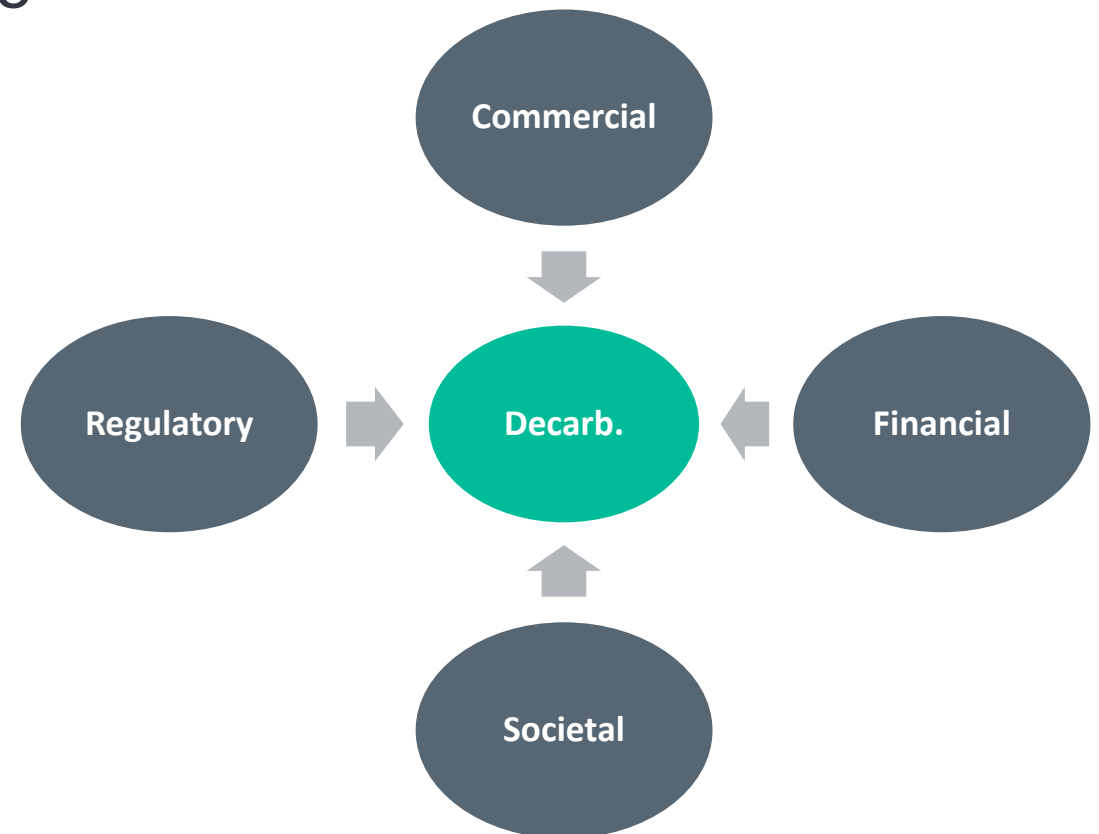
- Compliance
- Management & reporting
- Hygiene factors

**Equally important, not equally challenging**

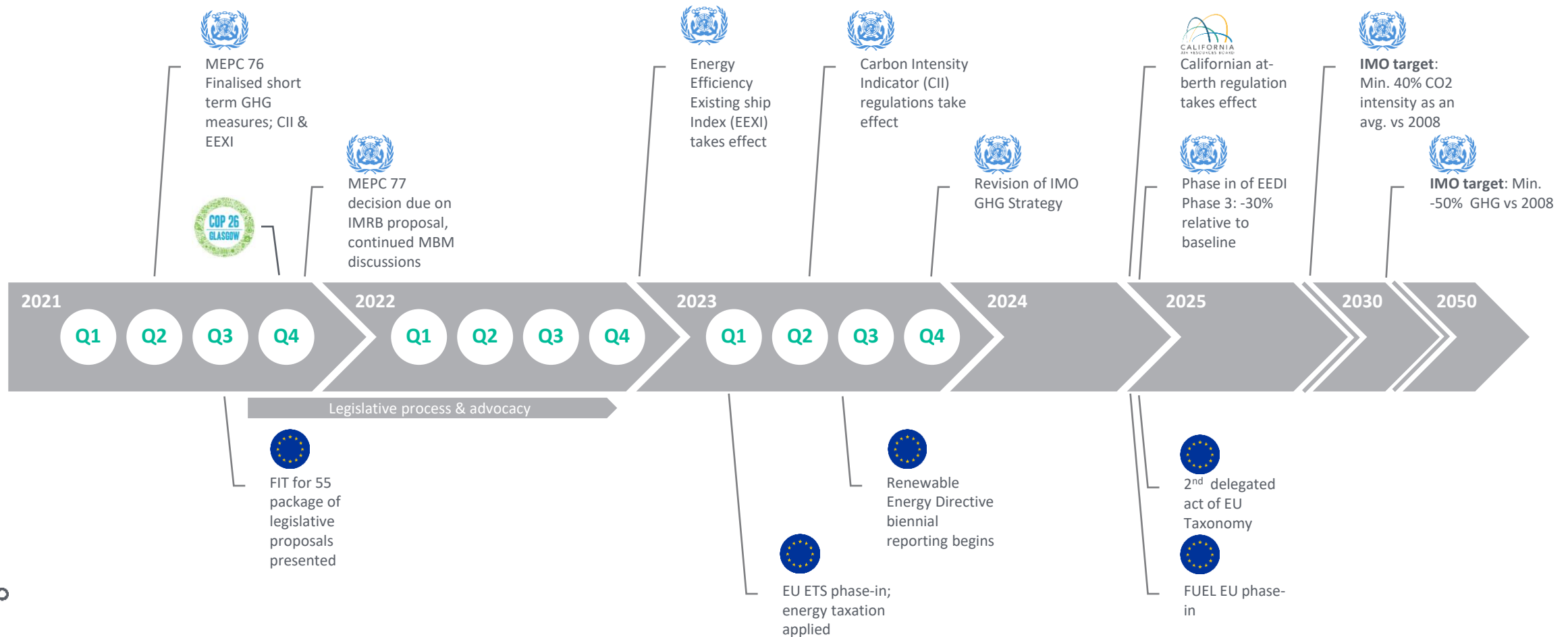
# Shipping will remain, but carbon will go

- A 21<sup>st</sup> century smokestack industry
- Climate change urgency rising fast
- Disruptive momentum building

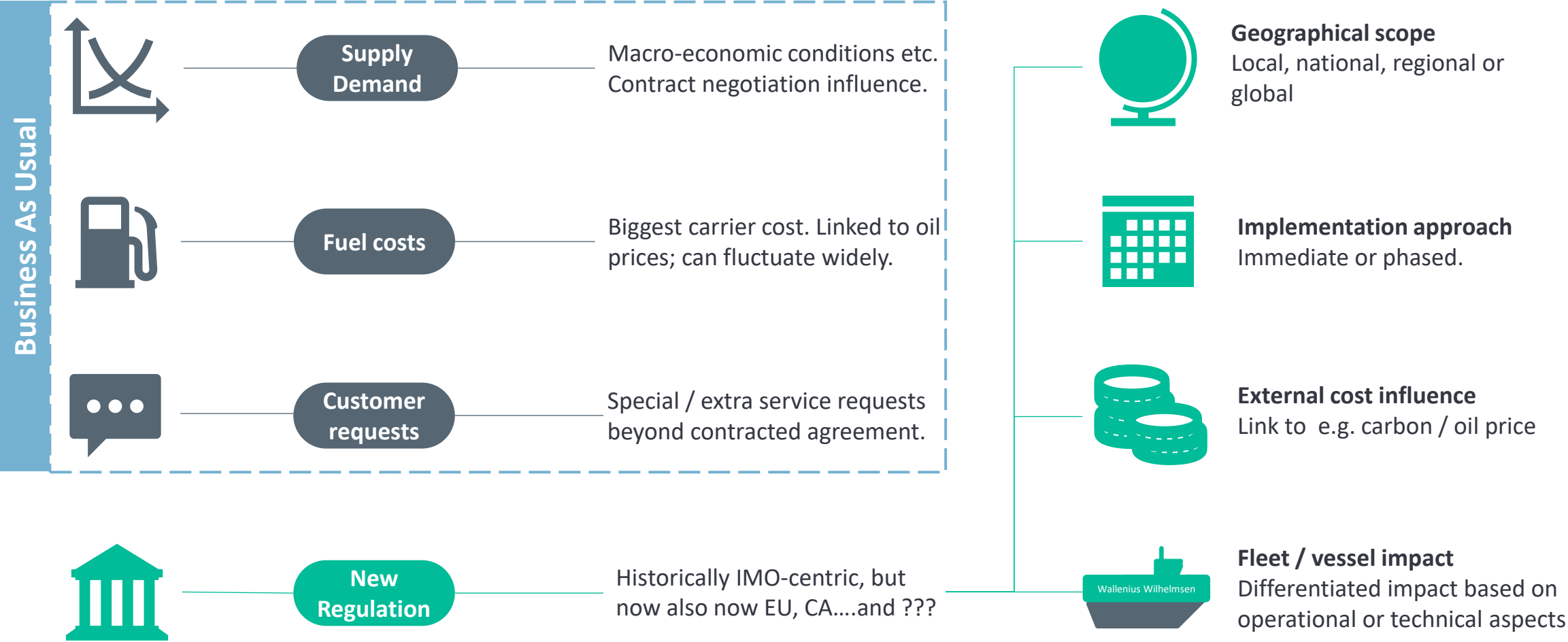
→ Change in status-quo inevitable



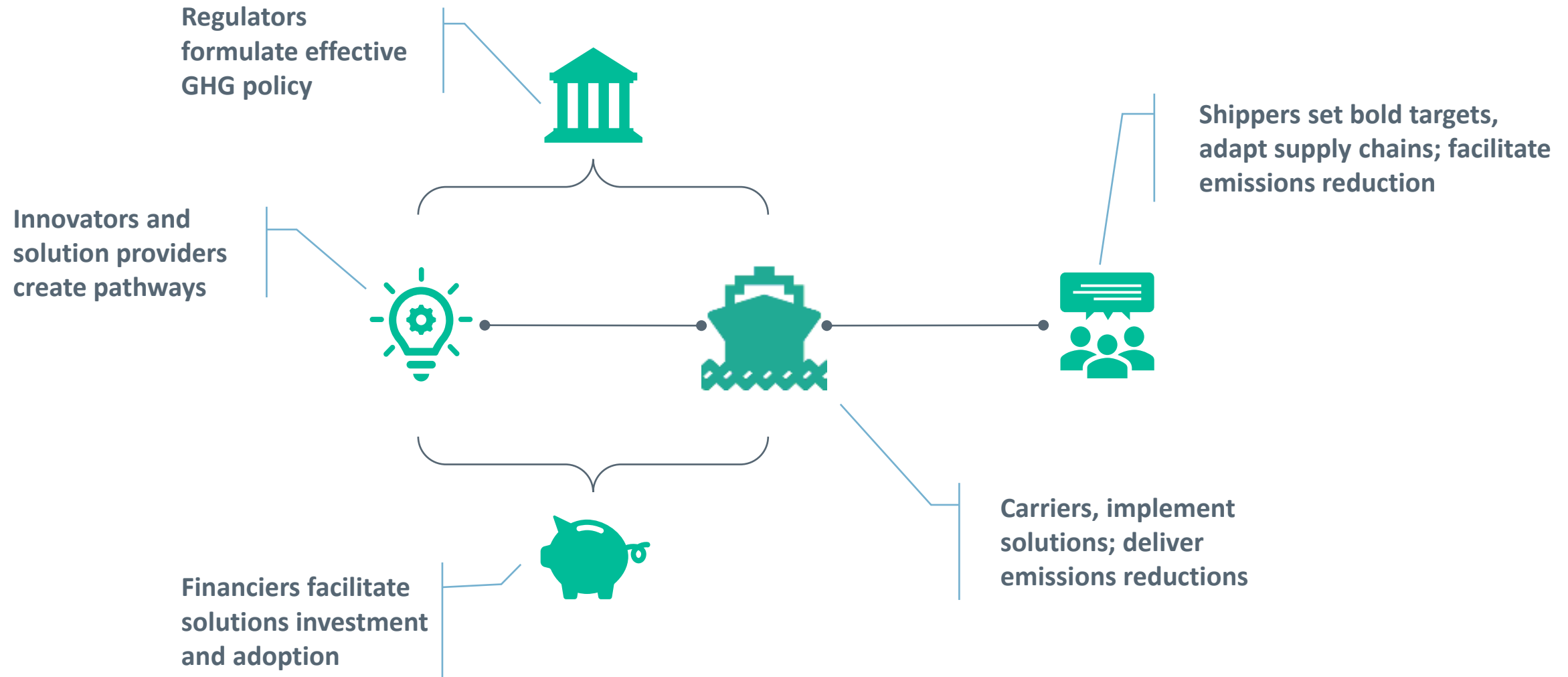
# Regulatory environment – heating up



# Cost Factor Overview




# All hands on deck



# What makes a solution stack up?

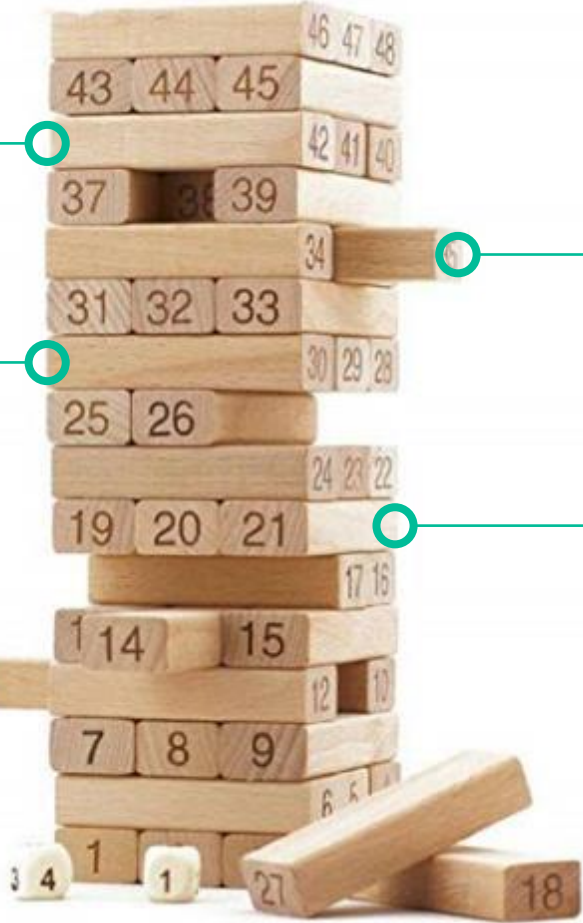
 Financial

 Technical

 Operational

 Regulatory

 Commercial







# Orcelle Wind – progress from concept to solution

- One of WW's leading decarbonisation initiatives
- Est. up to -90% GHG emissions v's current best
- 5-test assessment underway
- Provisional plan:



Apr 2022

Internal Vessel Design Finalization



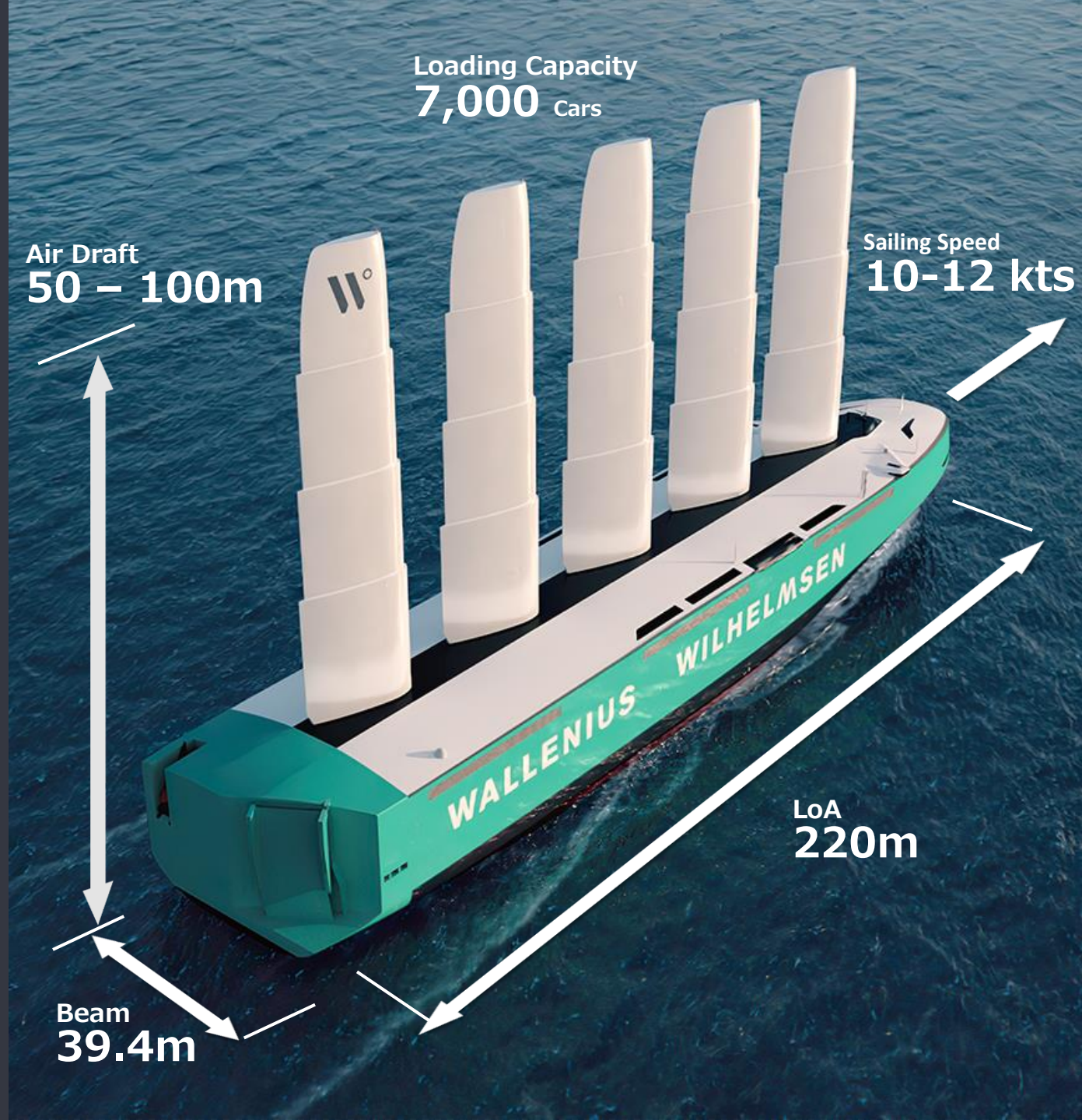
Jan 2023

Yard Contract Finalization



2025

Delivery of Orcelle Wind



Carbon will go, **shipping** will remain  
....decarbonisation is an  
**opportunity** disguised as a problem

*Thank you for your attention*

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