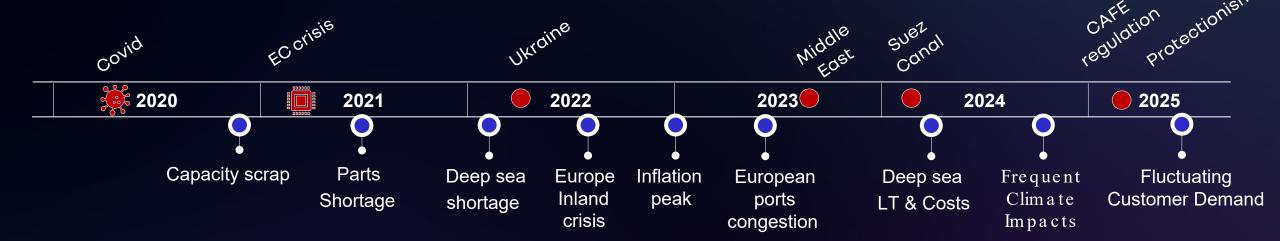
Pushing automotive supply chain to be more flexible and resilient through digital

Renault Group

WE HAD TO FACEAND WILL FACE



WHILE KEEPING:

- Economical performance
- \$
- Decarbonization roadmap towards 2030
- Customers flexibility
 - SCMprofessionals motivated



« WE BECAME EXTREMELY REACTIVE AND COLLABORATIVE »



End-to-End & Ecosystem approach



SUPPLY CHAINOPERATIONS CONTROL TOWERS



- Business Continuity Plan : Ensure suppliers Ecosystem resilience
- Inbound :
 Ensure on time delivery and visibility to plants
- Outbound :
 Ensure on time delivery & visibility to customers

VEHICLE CONTROL TOWER: AN END-TO-END VISION



A real time single source of Data...

...to improve customer satisfaction!



Real time

Real-time actual position for better Reactivity



One single tool

A unique collaborative platform for all stakeholders



Visibility

Aggregating data from various sources for a better visibility





End-to-End

Comprehensive tracking of the vehicle's lifecycle, step by step, from launches to final customer delivery



Anticipation

Enhanced efficiency through proactive identification of delays and anomalies



Customer care

On-time delivery



ONE GOAL CUSTOMER SATISFACTION

Mandatory to be effective:

- We need Reliable and Real time tracking through GPS and TMS events for all transport means
- We need Reliable and Real time scheduling of arrival dates for all transport means
- OEM should provide transport priority based on customer delivery date

« EXTEND THIS REACTIVITY APPROACH TO FASTER STRUCTURAL CHANGES »

End-to-End & Ecosystem approach





SUPPLY CHAINENGINEERING CONTROL TOWER

- Continuous Network Design : transport & compound
- End-to-End: Logistics capacities impact included in Sales & Operations Planning Cycle
- IA Driven

Topics to tackle to be more effective:

- Flexible network and capacity, enabling swift reallocation of transport and vehicles storage.
- OEM should share their Mid Term Plan volume forecast per destination with logistics providers.
- Reduce weekly variations by destination or integrate transport limitation in our S&OP

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