

General Assembly & Spring Congress 2026

4 - 5 June

Istanbul, Türkiye



President's report

Wolfgang Göbel

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All goes well

INFORM
VEHICLE LOGISTICS SOFTWARE

SOFT™ BUSINESS SOLUTIONS
Intelligent Finished Vehicle Logistics

ECG Academy Course 19 supporter

Event App powered by



 **ProACT**
GLOBAL SOLUTIONS

ECG's growth in the past year: 200+ companies representing over 90% of the FVL sector in Europe

New Members



Vehicle Logistics CZ



New Partners



DeGould





Wolfgang Göbel
President



Mark Hindley
Vice President

ECG Board members 2025/26



Marc Adriansens



Serge Agneray



Artur Allende



Costantino Baldissara



Marcos Duato



Ceren Eker



Mats Eriksson



Omer Gürsoy



**Johannes Alexander
Hödlmayr**



Neringa Jasiulionienė



Jørgen Lindgaard



Nikos Paterakis



Krzysztof Szeligowski



Frank Schnelle
Executive Director



Szilvi Kiss
Senior Research &
Project Manager



Jovana Vancevska
Research &
Project Manager



Filippo Griffi
Senior Research &
Project Manager



Panagiota Sdoukou
Communications &
Events Manager



Alberto Berardi
Administration Officer



Namrita Chow
Business Analyst



Gaia Sbravati
Assistant Project
Manager (intern)



Eleftheria Athanasa
Communications &
Events Officer (intern)

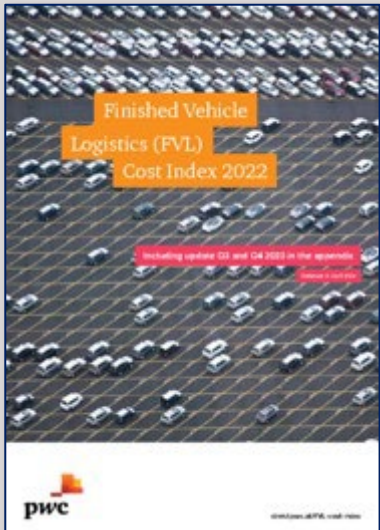
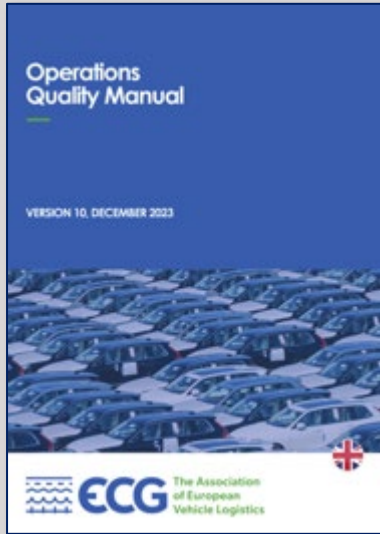


Mike Sturgeon
Consultant



Maria Eriksson
Communications
Consultant

ECG core activities



Standardization
& Guidelines

Network
& Integration

ECG

Information &
Awareness

Education



Standardisation & Guidelines

Main achievements in the last year

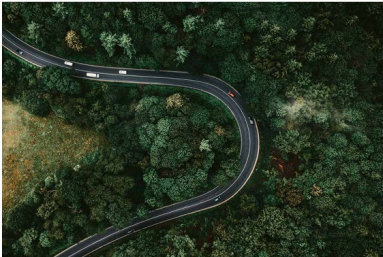
Sustainability

VDA | Verband der Automobilindustrie | ECG | The Association of European Vehicle Logistics

VDA and ECG Recommendation

Emissions calculation and reporting guideline for automotive supply chains

November 2025



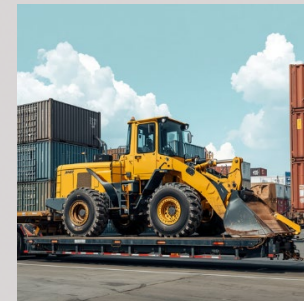
Quality




ECG Quality Working Group: Key insights on the safe transport of Electric Vehicles

High & Heavy Defense

High & Heavy Defense Workgroup — a strategic initiative bringing together ECG members to strengthen civil logistics support capabilities for Defense through expertise, coordination and operational readiness.



Rail



ECG launches the new "Rail Catalogue" to improve planning and transparency in Finished Vehicle Logistics

News from ECG | ECG - 2025-11-25

ECG has released its new "Rail Catalogue," a practical tool that gathers essential information on European automotive compounds equipped with rail tracks. ...

infront
INSTANT
TRANSFORMATION



VOL. 3 - NOVEMBER 2025

Expert study on the state of finished vehicle logistics on rail in Europe 2025

Extension with insights into market dynamics and action fields to better link operational OEM- and Rail- ecosystem

Supported by
ECG

Tech Board

ECG - The Association of European Vehicle Logistics

8,548 followers
6d • 🌐

📦 Cost pressures are now the #1 challenge in Finished Vehicle Logistics — overtaking capacity concerns for the first time since 2024.

The latest ECG Tech Board FVL industry survey reveals a sector navigating increasing volatility, rising transport costs and growing operational complexity.

Standardisation & Guidelines

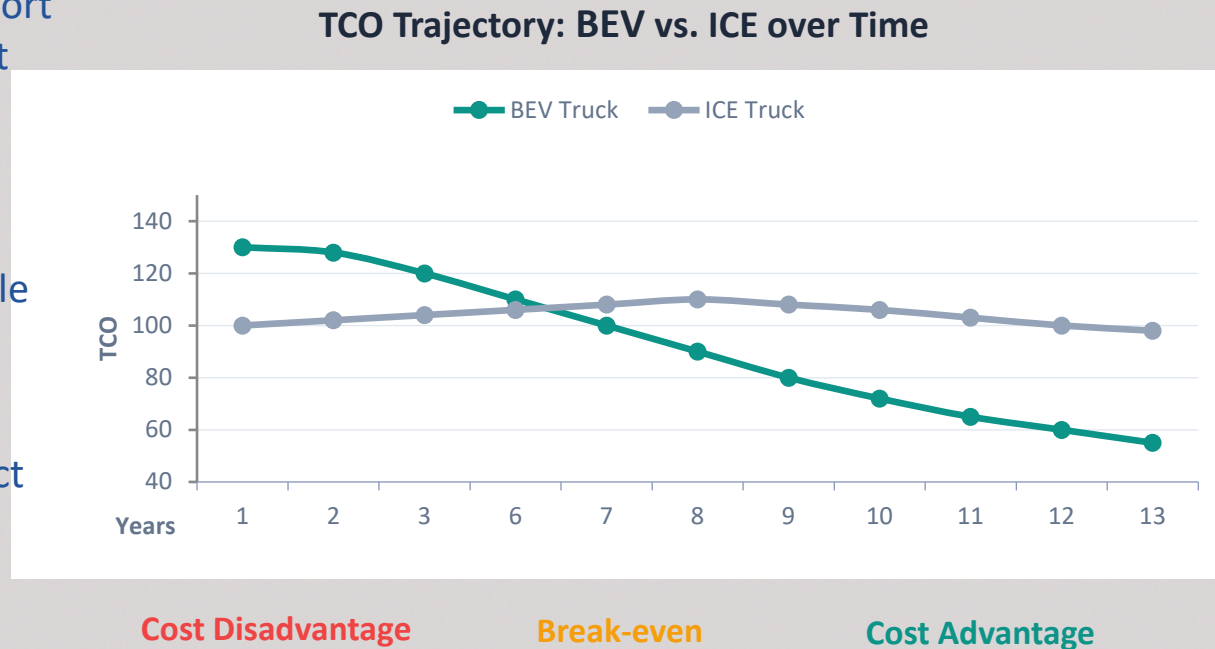
Green Cost Calculator

Electrification in Road Freight is Lagging



Solution is the Green Cost Calculator

- Demand zero-emission transport at competitive cost — without compromising service
- Face x2–3 higher upfront investments — hesitant to scale without economic certainty
- No robust framework to reflect BEV cost uncertainties in transport contracts



- **Economic evaluation:** Dynamic TCO comparison of BEV vs. ICE across real logistics concepts
- **Contract-ready logic:** Fixed and indexed cost components — floater analogy
- **Standardised baseline:** Default values validated by independent third parties

Networking & Integration

Growing event portfolio – Platform for our members & partners to engage on specific topics



AI-Day 2025
Aachen, July 2025



Sustainability Days
Wörth, February 2026



Operational event
Cuxhaven-Bremerhaven,
February 2026

Networking & Integration

ECG plays a vital role in advocating for our sector and building new global partnerships



ECG China delegation
April 2026

ECG delegation to Middle-East
November 2025



Education

ECG Academy

Course 19 graduates tonight



Project groups work on concrete business scenarios and deliver ideas for solutions

After graduation, ECG Academy Alumni form a network of automotive logistics specialists, bringing new ideas and impetus to the sector

Education

FVL Induction Course



First course in Zeebrugge, 2026 April

Comprehensive training programme designed to provide a broad introduction to the FVL sector

Through expert-led classroom sessions and live operational demonstrations

Information & Awareness



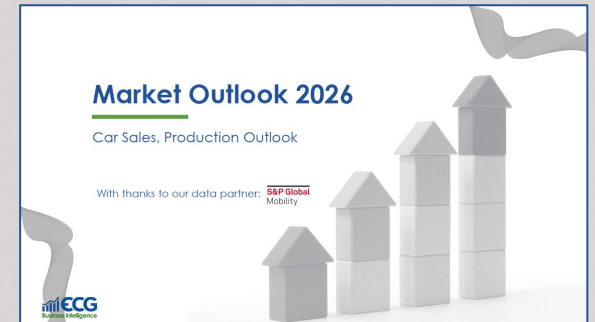
ECG's long-time data provider



New agreement on statistical data delivery



The ECG Survey website is continuously updated and developed further



Monthly Business Intelligence reports are informing the membership on topical issues

AN Automotive News

Industry's 2026 challenges: China, excess capacity, supply chaos, SDV shift

Europe's automotive industry faces a pivotal 2026. Dealers are squeezed by rising costs and weak demand, manufacturers are dealing with...

24 Jan 2026

EUROMETAL

Volkswagen is closing its first factory in Germany in its 88-year history

The German automotive giant Volkswagen is set to make history by preparing to close a production facility in Germany for the first time in...

19 Dec 2025

AN Automotive News

Stellantis plans to build EVs for Dongfeng in French plant

The Europe-based, Stellantis-led joint venture will localize production of Dongfeng new energy vehicles in Rennes, France.

23 hours ago

CNC CarNewsChina.com

EXCLUSIVE: BYD in talks to take over part of Volkswagen's Dresden plant

Understand China EV's Market ... BYD is in talks with Volkswagen to take over part of the German automaker's Transparent Factory in Dresden,...

4 weeks ago

e electrive.com

<https://www.electrive.com> > 2026/04/20 > germany-tar... ⌵

Germany targets 8 million electric cars by 2030

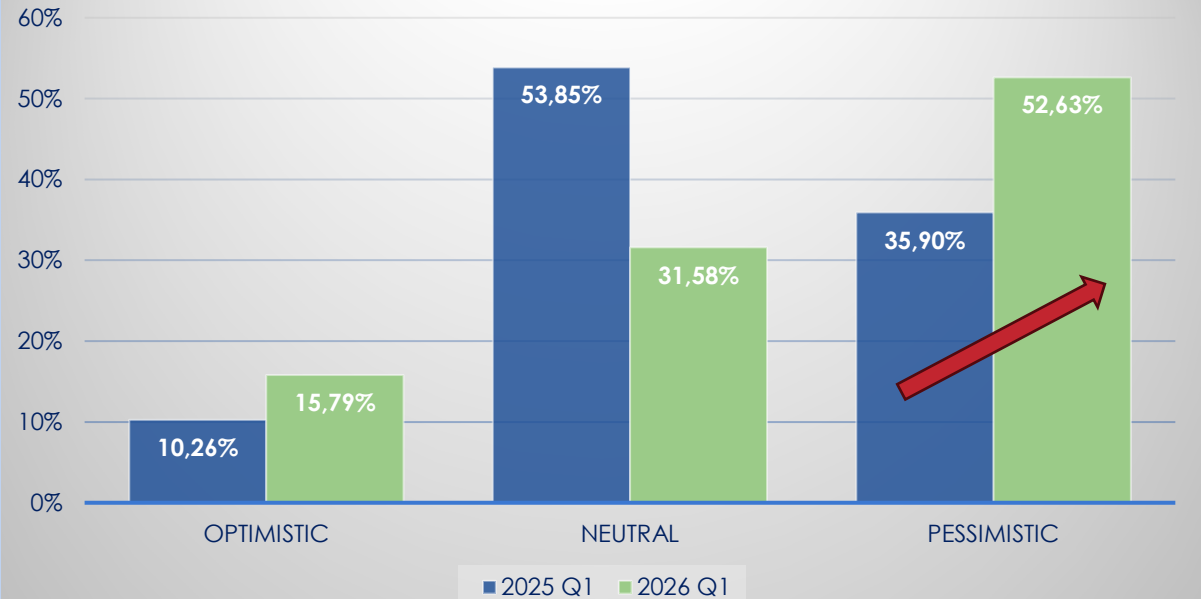
20 Apr 2026 — For passenger car sales in 2030, the organisation forecasts **around 1.8 million new electric cars** and approximately 200,000 new plug-in hybrids. [Read more](#)



Changes in the European automotive landscape

- Import increase
- Production decrease
- Port congestion
- Electrification increase

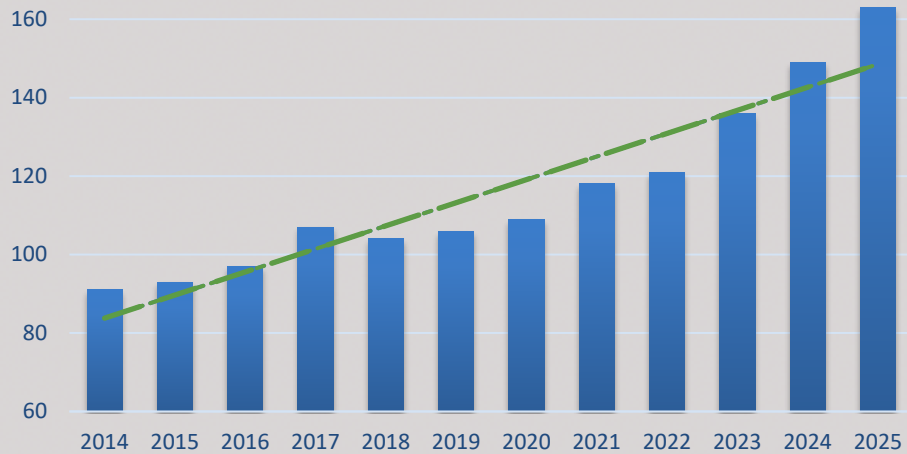
How do you feel about the next 6 months?



Source: ECG Quarterly survey

Association thriving

Steadily growing and stable ECG membership



ECG kept on growing its relationship with the clients



Jessica Sandström, Volvo Trucks
Dinner Debate in the EP
May 2026



Klaus Zellmer, CEO, Škoda
ECG Conference
October 2025

The vision of the Association

ECG is to be the facilitator of **innovation**,
improving the **efficiency** of the FVL market,
promoting positions and creating a **lasting impact** by
influencing stakeholders.

Strategic Objectives 2026 – promoting efficiency in our sector



Thank you for your support, trust and confidence



2004



2009



2016



2022



2026

Reports on ECG activities



Working Groups



Rail Initiative



Chair
Andreas Sundl
Hödlmayr International



Senior Project Manager
Szilvi Kiss
ECG

Rail Initiative – structure



Rail Initiative
A. Sundl x M. Ogawa



Damages
In cooperation with
Quality WG
S. Vu-Do x R. Braund



Capacity

Visibility
M. Weight

JLR

Wagon maintenance
(S. Nevado)



Loading sites
(J-F. Bock x J-P. Jorquera)



Event management
(J-F. Bock – M. Weight)



Contract duration
(M. Weight – TME)





Rail Initiative – Focus areas

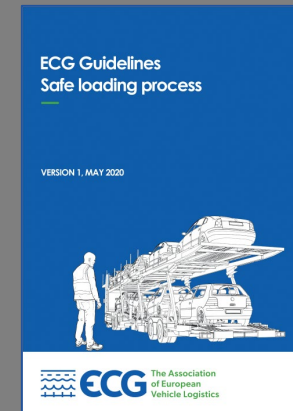
Damages/Quality

Purpose:

- Develop good practice & minimum standard documentation which can help increase the quality of operations
- Kick-off full group on 15 April, work started in core group on 6 May

First deliverable:

- Create a Rail loading guideline
 - Use the truck loading guidelines as a benchmark
- Focus on both Quality and Health & Safety aspects
- Peer review and industry validation
- Timeline: **completed by the end of 2026**



Subsequent deliverable:

- Vehicle inspection and handover in Rail



Rail Initiative – Focus areas

Capacity

Purpose:

- Identify the inefficiencies that lead to the unavailability of the dedicated wagons, leading to up to 30% of wagon capacity shortage
- Cross-industry work streams to benchmark and improve:

Good practice/
benchmark
for wagon
maintenance

How an ideal
loading and
unloading site
would look
like

Event
management
– what can
go wrong
and how to
solve it

Advantages and
disadvantages of
short and long-term
contracts (non-
competitive topic, just
descriptive)

- These tools will fit into the FVL by Rail Handbook which we plan to publish as a final goal



Rail Initiative – Focus areas

Visibility



Discussions started with RailNetEurope

They developed and maintain the Train Information System

- Possibility for LSPs to access information relative to the trains they operate and for OEMs to see trains with their cars

Network ETA calculated based on historical data

Temporary Capacity Restrictions visible on a map

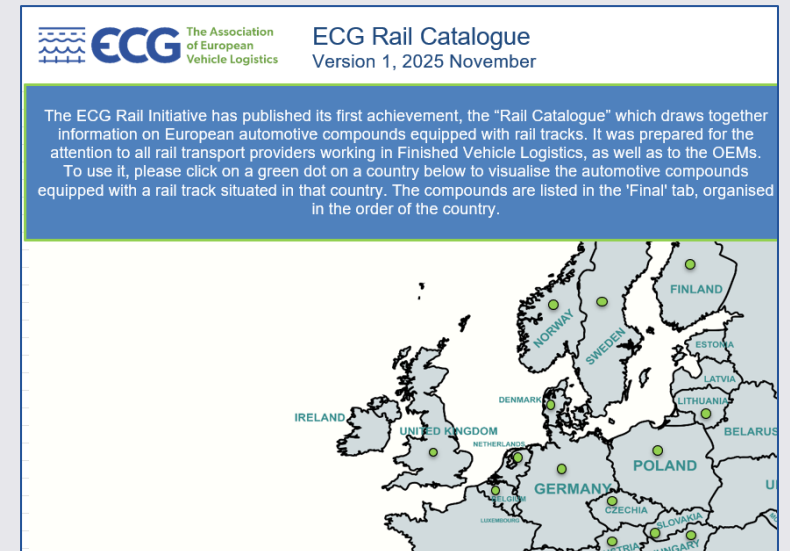
- Issues on the network which can cause delays
- Overview of planned infrastructure works (soon online)

Achievements so far

Regular meetings and good level of involvement from the OEMs

Publication of a « Rail catalogue » – listing all essential information on automotive compounds having one or more rail tracks

Specific workstreams for the « Capacity » area created with excellent collaboration between ECG and the OEMs



Quality



Chair
Artur Allende
Noatum Automotive



Senior Project Manager
Szilvi Kiss
ECG

Activities in the last year

Hybrid meetings

11 June 2024, Brussels

Face-to-face meeting

20-21 January 2026



Next hybrid meeting

17 June 2026, Brussels

Current focus

- Keep OQM updated
- Alternative Fuel Vehicles, especially in maritime transport
- Vehicle features in Logistic mode
- Damages in Rail transport – together with Rail Initiative
- Cooperation with other relevant organisations

Future activities

- Review rail chapter in OQM
- Issue short practical guidelines & good practices, where relevant and needed

Cooperation with other organisations



Coordination on their work on an EV-clause for maritime transport



World Shipping Council

Report on IMO activities - IMDG code revision and fire safety (MSC's CCC and SSE sub-committees)



Ongoing research (STARRS project) on EV fires on board ships presented to members



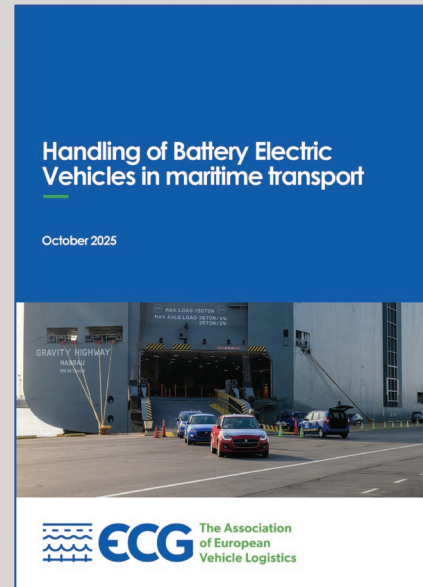
Vehicle Carrier Safety Forum

regular attendees of the meetings

Operational toolbox expanded

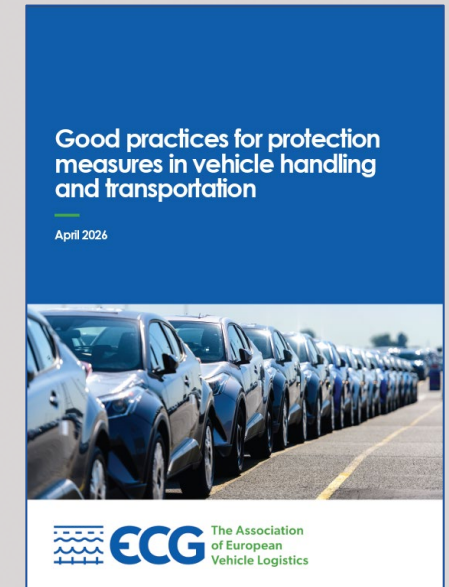
Handling of BEVs in maritime transport

- It defines good practices for shipping lines in terms of booking, labelling, stowing of Battery Electric Vehicles (BEVs) on board vessels
- Provides practical information until internationally recognized instructions are developed



Good practices for vehicle protection

- It identifies the most exposed vehicle parts and proposes good practices for the fitted vehicle protection materials by the OEMs
- Suggests some good practices for LSPs as well on how to protect the vehicles under their care and custody



Operational toolbox expanded

Required information for vehicle transport

- It defines the required information for organizing the vehicle transport:
 - Calculated weight & dimensions
 - Power type
- Means of data sharing: digital messages
- VIN-labels → human readable info
- Highlights need for accurate info for emissions reporting



State of Charge requirements for BEVs

- State of Charge requirements for BEVs table updated in May 2026
 - New brands also included
- Almost all max charge levels below 50% threshold

	27-05-26	0-10%	10-20%	20-30%	30-40%	40-50%	50-60%	60-70%	70-80%	80-90%	90-100%	Update 2025 26
BMW		█										Vehicles leaving the plant with a minimum of 6-9kWh. Due to process reasons there is a possibility that vehicles leaving the plant with up to 50% SOC. Charging is flexible and depends on the vehicle, battery size, ambient temperature, time since last charging etc. The vessel company is checking the vehicle and if recharging is required the operation team recharge them to a minimum of 6kWh or 15% (depends on the model).
Ford			█	█	█	█	█	█	█	█	█	Individual values get aligned with the service providers upon need
Glovis - Hyundai				█	█	█	█	█	█	█	█	Charge level when vehicles leave the plant: 75-80% SOC (out of VPC) - Required / achieved charge level: Minimum SOC: 15% Maximum SOC at plant: 80% SOC may vary depending on destination (e.g. adjusted according to shipping line requirements for vessel transport)
Glovis - Kia				█	█	█	█	█	█	█	█	Charge level when vehicles leave the plant: Approximately 40% SOC - Required / achieved charge level: Minimum SOC: 20% Maximum SOC at plant: 40% SOC may vary depending on final destination (e.g. adjusted according to shipping line requirements for vessel transport)
Honda												No EVs in the supply chain
JLR												No EVs in the supply chain
Mazda			█	█	█	█	█	█	█	█	█	Vessel transport: max 50% Arrival at port: over 20% Depart from port: over 15% Arrival at dealer: over 9%

Digitalisation



Chair
Jørgen Lindgaard
UECC



Senior Project Manager
Szilvi Kiss
ECG

Hervé Moulin – Renault



Vessel schedule standardisation



Current status

- Schedule of the vessel communicated with Excel sheets or PDFs.
- No single truth for all involved operators and frequent changes to schedules
- Reluctancy to share schedules



Purpose

1. **Standardise vessel schedule content and format**
2. And sharing as a second step
 - Involve a port authority to lead this part on port call optimisation



Gains

- Better visibility, transparency
- Operations forecasts improved
- Efficiency gains could be at 5-10%

WEEK	DAY & DATE	BRISTOL				BISCAY				ADDITIONAL TONNAGE			Date
		MV Auto Sun Port	BRI # Voyage	MV Auto Aspire Port	BIS # Voyage	MV Auto Sky Port	BIS # Voyage	MV Auto Star Port	BIS # Voyage	Vessel	Port	Voyage	
18	Monday 28/04			Portbury	BIS25039	Rotterdam	BIS25033						28/04
	Tuesday 29/04					Zeebrugge	BIS25033	Santander	BIS25037				29/04
	Wednesday 30/04	Pasajes	BR25015	Zeebrugge	BIS25039								30/04
	Thursday 01/05			II		II							01/05
	Friday 02/05	Santander	BR25015			II		Pasajes	BIS25037				02/05
	Saturday 03/05					II							03/05
	Sunday 04/05					II		Southampton	BIS25037				04/05
19	Monday 05/05	Portbury	BR25015	Le Havre	BIS25039	II		Zeebrugge	BIS25037				05/05
	Tuesday 06/05			Santander	BIS25043	Zeebrugge	BIS25033	Cuxhaven	BIS25037				06/05
	Wednesday 07/05			Pasajes	BIS25043	II		II	BIS25037				07/05
	Thursday 08/05	Pasajes	BR25016			Santander	BIS25036						08/05
	Friday 09/05	Santander	BR25016	II		Santander	BIS25036	Southampton	BIS25037				09/05
	Saturday 10/05			Vigo	BIS25043								10/05
	Sunday 11/05												11/05
20	Monday 12/05	Portbury	BR25016			Rotterdam	BIS25036	Pasajes	BIS25042				12/05
	Tuesday 13/05			Le Havre	BIS25043	Zeebrugge	BIS25036						13/05
	Wednesday 14/05			Zeebrugge	BIS25043			Southampton	BIS25042				14/05
	Thursday 15/05	Pasajes	BR25017					Zeebrugge	BIS25042				15/05
	Friday 16/05	Santander	BR25017			Santander	BIS25040	Flushing, anchorage	BIS25042				16/05
	Saturday 17/05			Santander	BIS25046	Pasajes	BIS25040						17/05
	Sunday 18/05			Pasajes	BIS25046			Cuxhaven	BIS25042				18/05
21	Monday 19/05	Portbury	BR25017	II									19/05
	Tuesday 20/05			II									20/05
	Wednesday 21/05					Zeebrugge	BIS25040	Southampton	BIS25042				21/05
	Thursday 22/05	Pasajes	BR25018	Zeebrugge	BIS25046	Le Havre	BIS25040	Calais	BIS25042				22/05
	Friday 23/05	Santander	BR25018	II									23/05
	Saturday 24/05			Santander	BIS25047								24/05
	Sunday 25/05	Portbury	BR25018	Santander	BIS25047	Pasajes	BIS25041						25/05
22	Monday 26/05			Pasajes	BIS25047			Pasajes	BIS25044				26/05
	Tuesday 27/05	Santander	BR25019	II									27/05
	Wednesday 28/05	Pasajes	BR25019			Zeebrugge	BIS25041	Southampton	BIS25044				28/05
	Thursday 29/05			Vigo	BIS25047	Le Havre	BIS25041	Zeebrugge	BIS25044				29/05
	Friday 30/05	Portbury	BR25019										30/05
	Saturday 31/05			Portbury	BIS25047	Santander	BIS25045	Cuxhaven	BIS25044				31/05
	Sunday 01/06			II		Pasajes	BIS25045						01/06

Vessel schedule analysis conducted in 2025



Essential data

- Port name
- UN code of the port
- Vessel name
- IMO Number of the vessel
- ETA at Pilot Station
- ETA at berth
- ETA start of operations
- Date and time of emission of the document
- Voyage Number

Repeat for departure

- ETD at Pilot Station
- ETD at berth
- ETD end of operations

Optional data

- ETA at lock
- ETD at lock
- Terminal
- Voyage status
- Tonnage
- Remarks
- Etc.

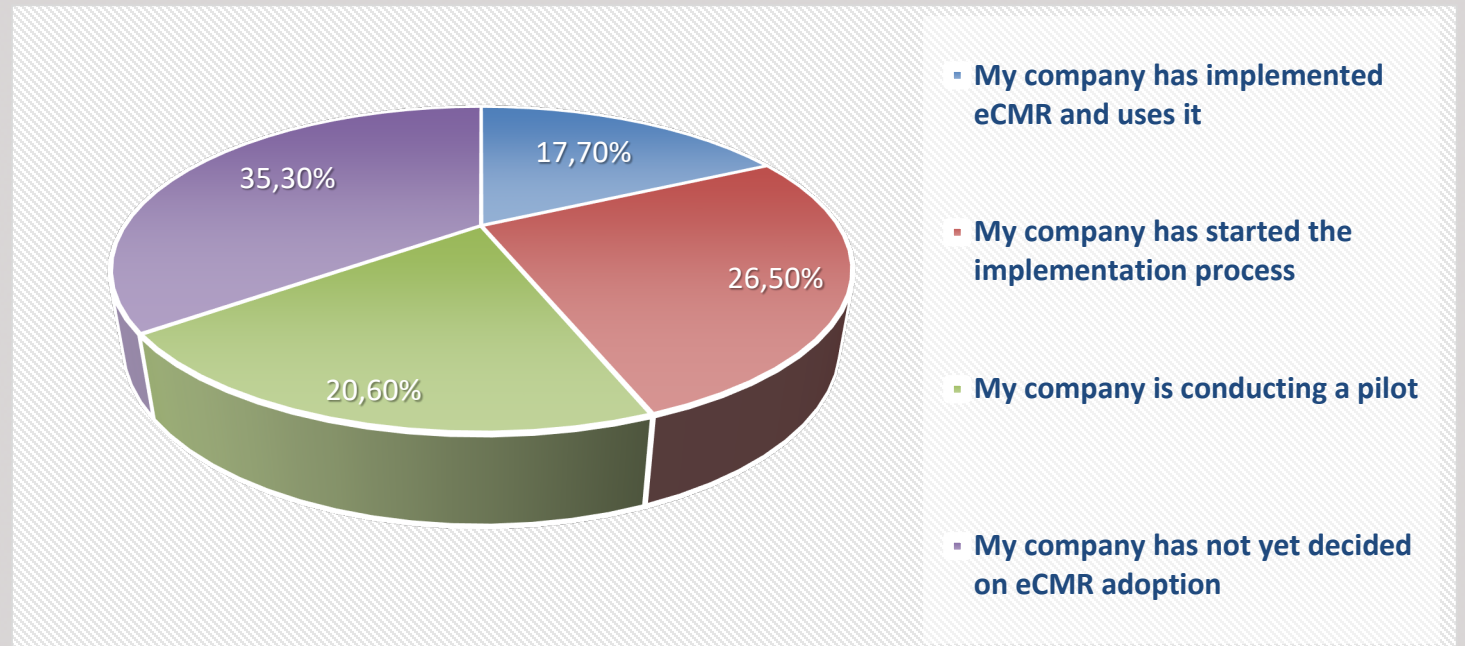
DRAFT

Work with the shipping lines will soon start
If interested, let us know!

eCMR

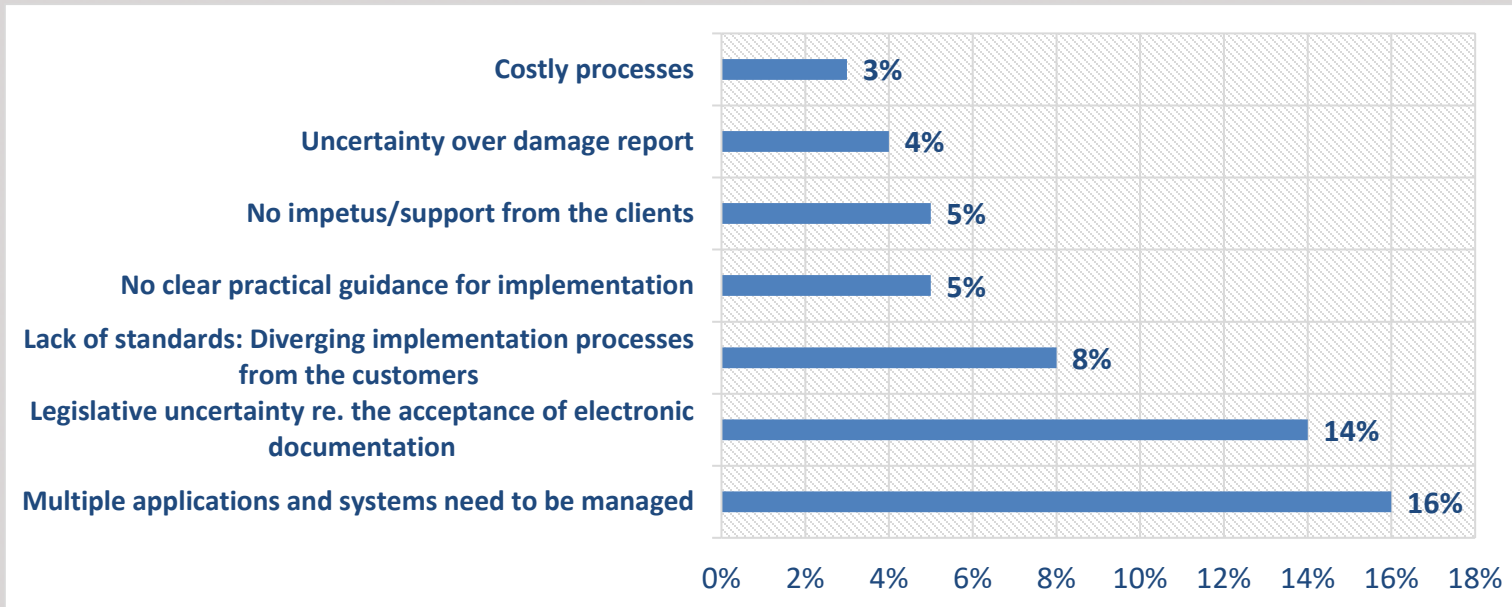
eCMR implementation status

- 64,7% of respondents trial, implement or already use eCMR
- But still questions remain



Biggest challenges faced during implementation:

Source: Member survey in March-April 2026



ECG actions

- Revised eCMR guideline for FVL
- Pilot between DE-NL with the participation of members and partners

Tech Board



Co-Chair
Karol Niznik
AUTO1 Group



Co-Chairwoman
Neringa Jasiulionienė
Manvesta



Senior Project Manager
Szilvi Kiss
ECG

The ECG Tech Board aims to

Drive innovation

Champion the adoption of emerging technologies and innovative solutions to enhance operational efficiency and competitive advantage.

Fostering collaboration

Build strong partnerships across ECG members to share expertise, resources and best practices that benefit the entire network.

Address challenges

Tackle industry-wide obstacles collectively by pooling knowledge and developing unified approaches to common problems.

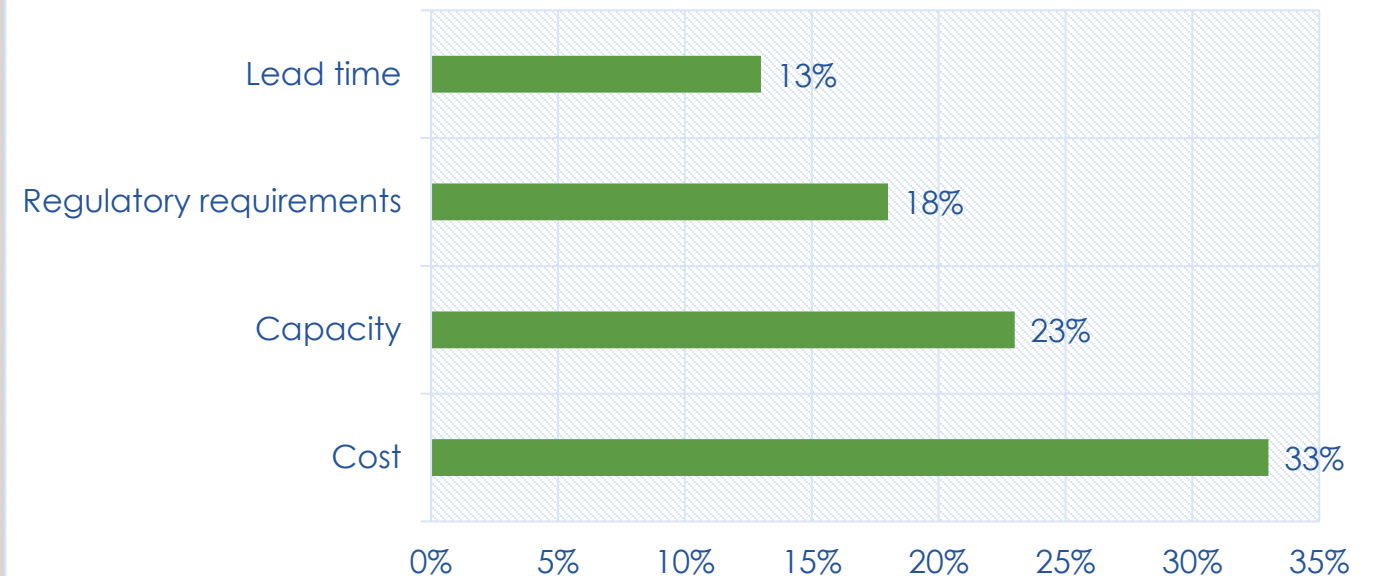
Generate new industry projects & working groups

FVL industry survey – Main challenges

- Run among LSPs and OEMs in Q1 2026
- **The biggest business critical challenges the sector faces:**

2024	2026
Capacity	Cost
Cost	Capacity
Human resources	Regulatory requirements
Lead time	Lead time

Business critical challenges in 2026



FVL industry survey – Main challenges for LSPs

Cost



52% of LSPs highlight the pressure on transport rates from the customers

Capacity



The lack of commitment to volumes (44%) stand out as a capacity-related challenge for LSPs

Regulations



28% of respondent LSPs assessed both the Weights & Dimensions restrictions and the weekly rest time rules as having a high impact

Lead time



24% of respondent LSPs assessed that the lack of transparency has a very high impact on them

FVL industry survey – Artificial Intelligence

Anticipated timeline for launching first AI project

AI is already currently in use	45,71%
1–2 years	17,14%
No current plans	17,14%
Within 6 months	14,29%
6–12 months	5,71%
2–3 years	0,00%

Main obstacles anticipated in the AI integration journey

Uncertain ROI	52,94%
Data quality issues	50,00%
Limited budget	41,18%
Lack of AI talent	38,24%
Legacy IT systems	35,29%
Organizational resistance	20,59%
Privacy or ethical concerns	11,76%
Regulatory barriers	5,88%
Other (please specify)	2,94%

Business areas are targeted for AI integration in the next 1–3 years

Supply chain/logistics	75,00%
IT	62,50%
Customer service	46,88%
Production/operations	46,88%
Sales and marketing	43,75%
Finance	37,50%
HR	25,00%
Other (please specify)	9,38%

ECG AI-Day 2026

- Successful event hosted by ECG partner company INFORM in 2025
- Event will be held in 2026 again,
 - Hosted by Eteecture
 - On **23-24 June**, in Karlsruhe, Germany
 - Hype vs. Reality
 - What AI is not good for?
 - Existing use-cases, e.g. Tender management, and much more



Register now!



Online Form

- Online form is a channel where everyone can submit ideas
- The worthwhile project/working group ideas will be presented to the Tech Board by the 'authors' and can lead to cross-industry initiatives
- Access it now and send us your ideas!



Health & Safety



Chair
Johannes Alexander Hödlmayr
Hödlmayr International

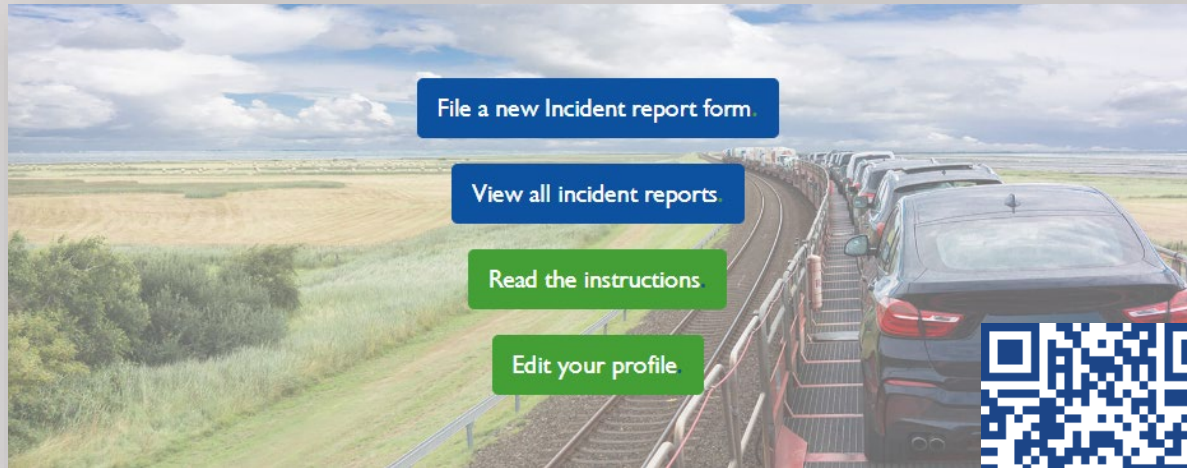


Senior Project Manager
Filippo Griffi
ECG



Project Manager
Jovana Vancevska
ECG

Report on your loading/unloading incidents

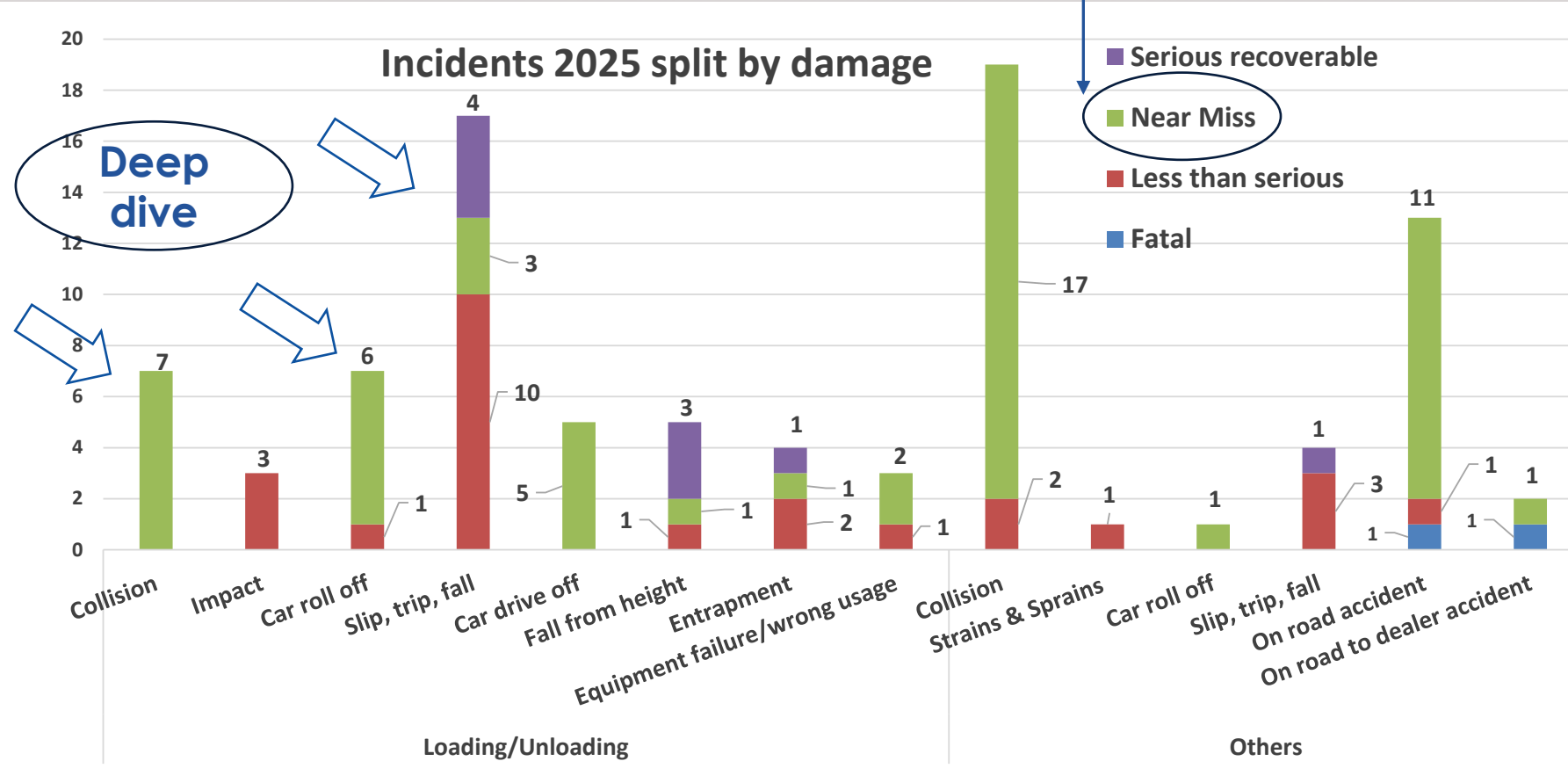


- Incident reporting website since 2018
- 6th annual report on severe incidents and near misses to be published in June
- Purpose: Learn together as an industry by sharing the incidents
- Improving drivers' safety



Incident report

Thanks for keeping on reporting



H&S WG – Structure

SG
1

Key Accidents Learning & Sharing

SG2

Safe loading

Complete

SG3

Safe yards

Complete

SG4

Safe retailers

Complete

SG5

Safe equipment

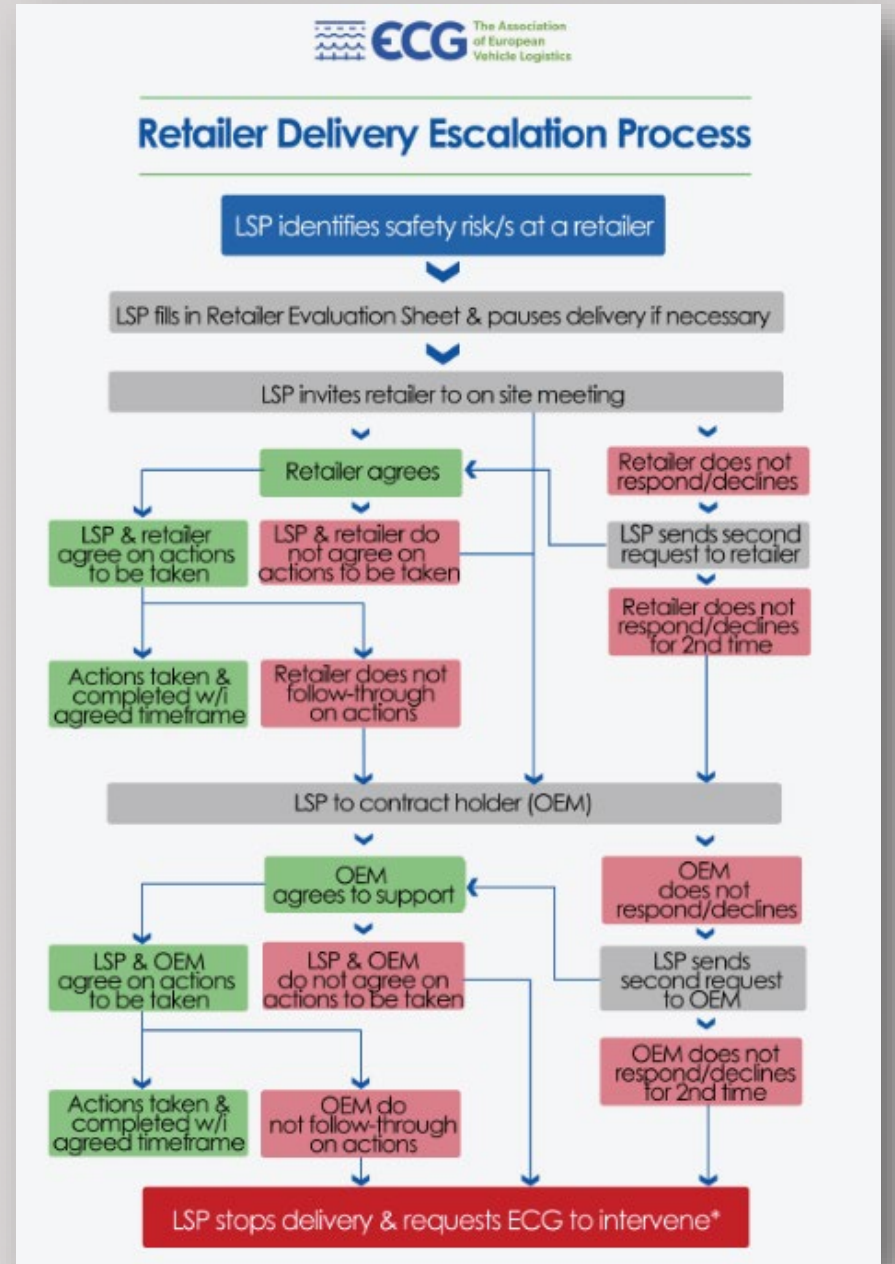
Complete

Retailer Escalation Process

Do we need to think something different?



No escalations triggered since the launch of this initiative



High & Heavy

Defense



Co-Chair
Franz Blum
VEGA



Co-Chair
Michael Geisinger
MOSOLF



Senior Project Manager
Filippo Griffi
ECG



Questions to answer

What services and expertise can ECG offer?

What are the EU Defense's needs and hurdles?

Who are the main points of contacts at EU and NATO level?

High & Heavy Defense Workgroup

The workgroup's goal is to have ECG as one of the main logistics partners of defense-related bodies like EU, NATO and civilian commercial entities, leveraging members' expertise in High & Heavy cargo handling.



What services and expertise can ECG offer?

Members of H&H Defense workgroup represent shipping, road transport, rail, port operations and truck manufacturing



Former military logistics personnel available within member organizations



Survey results May 2026



Road, rail & multimodal logistics



Short sea shipping & Ro-Ro operations



High & Heavy cargo handling



Sensitive & military vehicle transportation



Terminal & intermodal operations

Strong operational backbone across Europe's logistics network

What are needs of EU and NATO, and whom to contact?

We are working at two different levels

National: look for a pilot country where civil-military cooperations is already consistent.

European: participate in EU programs like **Military Mobility Solidarity Pool**, allowing Member States to share and use registered national and EU transport assets, with possible support by EU co-funding.

Defense contacts ongoing and to deepen

 NATO

 EU

 National military authorities

 Customs



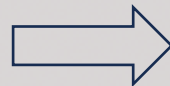
Additional comments from the survey

What specific topics should fall within the scope of the Defense working group?



- **Laws, regulations, guidelines to be partner of the Defense sector.**
- **Handling standards for high & heavy.**
- **Integration of shortsea shipping into multimodal military corridors.**
- **How to combine civilian logistic services and military services/ logistic chain mixed civil & military/ during period of peace and in case of war/ operation.**

What concrete deliverables should the Defense working group aim to achieve?



- **Map of services ECG members can provide across Europe and gaps against NATO/EU needs.**
- **Define military partners and laws, regulations, guidelines needed to participate in military bids, split by rail, road, shipping.**
- **Standard operating procedures for RoRo handling high & heavy and wheeled equipment.**

Sustainability



Co-Chair
Levent Yuksel
JLR



Co-Chair
Mats Eriksson
Axess Logistics

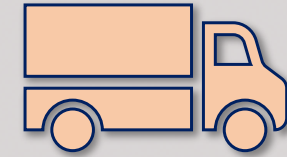


Project Manager
Jovana Vancevska
ECG

Sustainability: A two-fold approach



Emissions accounting
and reporting



Practical pathways to
decarbonisation

Emissions project established a harmonised methodology to calculate and report on emissions from FVL

Jan 2023

Phase I: Project started with VDA & European OEMs

Nov 2024

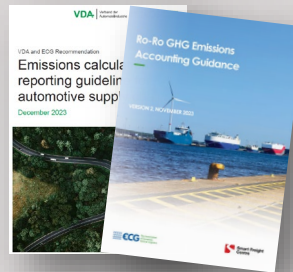
Training on the guideline implementation for ECG Members and OEMs

Next step: Oct 2026

Integration of the guideline into the GLEC framework

Dec 2023

First guideline published



Nov 2025

Phase II: Update of the guideline

Advancing decarbonisation in practice



Advancing decarbonisation in practice



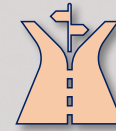
1.
Acceleration
of zero
emissions
shipping



2.
Fleet transition
and
operations
management



3.
Short-term and
long-term
road map to
decarbonise
road transport



4.
Energy and
charging
infrastructure
readiness



5.
Emissions data
and reporting



Next steps



**Green Cost
Calculator – Project
under development**



**Practical steps for
decarbonisation –
enabling ECG
members**



**Sustainability days
2027**

EU Affairs



Chairwoman
Neringa Jasiulionienė
Manvesta



Project Manager
Jovana Vancevska
ECG

Increased number of files on the EU level impacting transport sector

Commission launches Industrial Maritime Strategy for a competitive, sustainable and resilient EU maritime sector

Council of the EU | Press release | 30 March 2026 10:38

Heavy-duty vehicles: Council adopts targeted flexibility for manufacturers to comply with CO2 targets

“Automotive Package” delivers first important step to amending CO2 legislation for cars and vans

Green corporate fleets initiative for trucks and buses could spell gains for zero-emission uptake

EP AND COUNCIL CONFIRM ETS2 POSTPONEMENT TO 2028

EU adopts clear and proportionate rules for transport emissions accounting

Industrial Accelerator Act: strengthening Europe’s clean industrial base

Commission unveils EU Ports Strategy to strengthen competitiveness, security and sustainability of European ports

EU Affairs



Monitoring

Policy updates that affect our sector



Raising awareness

Yearly Dinner Debate in the European Parliament

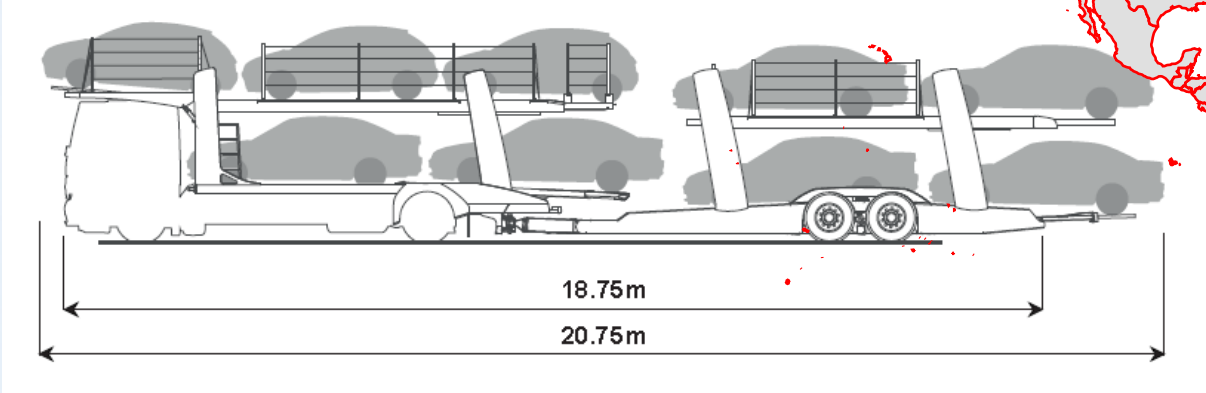


Lobbying

Lobbying campaigns
Position papers



Update on loaded length and harmonisation at EU level



ECG's campaign for harmonisation of loaded length to 20.75m for vehicle transporters continues

Status



**Harmonisation
proposed**
July 2023



**European Parliament
after elections in May
adopted the position**
October 2024

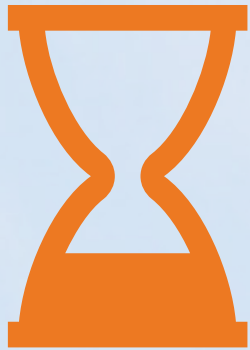


**Council adopted
general approach**
December 2025

...but the file is still not adopted

Why is adoption pending?

The file is currently in **trilogues**



- Highly political file: additional weight & length for Zero Emissions Vehicles (ZEVs)
- Member States have different views – safety issue

Increasing evidence of companies being fined

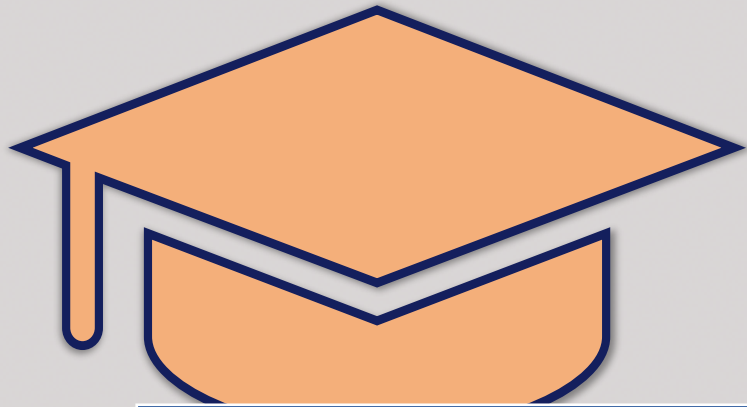
Several cases of fines brought to ECG's attention:

*Trucks engaged in international transport fined for being loaded to more than 18.75 m
(Weights and Dimensions Directive)*



Advisory Groups

Advisory expert bodies supporting ECG activities



ECG Academy
Advisory Group



Legal Network

ECG Academy Advisory Group: **Mission**



Established in October 2010 to “**harness the enthusiasm and growing experience**” of the ECG Academy Alumni



Develop a networking programme for the ECG Academy Alumni)



Composition and mandate (i.e. projects) are agreed with the ECG Board



Innovative projects within the finished vehicle logistics sector



EAG members 2026-2028



Filippo Rizzi Ariani
Grimaldi Group
Chair



Anthony Boungou-Boko
Glovis Europe



Laura Buitrago
Toyota Motor
Europe



Iñaki Erruz
Tradisa



Sándor Gacsó
Xpeng



Kirsti Gjertsen
Port of Antwerp-Bruges



Tobias Götz
Wallenius
Wilhelmsen Solutions



Artur Gowin
CMPL



Darlina Mamaqi
Mosolf Group



Andreea Popa
Renault Group



Hendrik Rütten
Glovis Europe



**Panagiota
Sdoukou**
ECG



Sotiris Spanos
Neptune Lines

EAAG activities

Ongoing (permanent) activities

1

Networking – ECG Alumni

- Organisation of the Alumni meeting
- Boost the LinkedIn platform

2

ECG Board meeting

- Attendance to the ECG Board meetings and support to topics of interest/priorities for the Association

3

Support ECG Board on key industry topics by providing feedback and insights

4

ECG Conference brainstorming

- Support with the definition of the agenda



Legal Network



Members

- 2 Chairmen
- 16 Members
- 10 Companies



Goal

- Anticipate risks and opportunities in any ECG projects and initiatives
- Provide support to ECG members for any legal topics that could have an impact on FVL business



Scope

- Cases too specific

Legal as a function, not a topic



Transversal function

Legal spans all working groups It is a function embedded across all activities, not a standalone topic.



Early involvement is key

Legal must be engaged at the very start of any project to anticipate risks, spot legal implications early and avoid costly corrections downstream.



Experienced members, untapped

Members cover all transport modes with valuable expertise. Active participation should be better encouraged and structured across workgroup activities.



EU Affairs are inherently legal topics — the Legal workgroup must be an active contributor to EU-level discussions.

Networks



ECG networks

A common platform that connects members through:



Networking & representation



Information exchange



Collaboration

Networks

ECG members responsible



Mark Hindley

BCA

UK & Ireland meeting



Krzysztof Szeligowski

Manvesta

Eastern Europe Regional Meeting



Oliver Fuhljahn

Rhenus Cuxport

Maritime & Ports



Neringa Jasiulioniene

Manvesta

Women in FVL

Regional meetings

- ◆ 13 member companies representing c. 80% of an estimated total market
- ◆ 3-4 meetings per year
- ◆ **Objective:** Promote the interests of members to industry stakeholders and policy makers
- ◆ Next meeting:

UK & Ireland



- ◆ 25% of ECG members are coming from Eastern Europe
- ◆ +100 people attending
- ◆ 2 Regional Meetings per year
- ◆ **Objective:** Focus on issues that are specific to this region of operations (trucking)
- ◆ Next meeting:

Eastern Europe Regional Meeting



Maritime & Ports

Overview:

- Maritime & Ports WG meets 2 times a year
- Meeting + port tour
- 30-40 attendees
- Next meeting:
September TBC
Tangier, Morocco



Situation at ports:
- Port congestion in European ports
- Import/Export



Global and EU regulations:
- FuelEU, ETS
- IMO MEPC



Sustainability



Operational

Women in FVL



A network where women can connect, collaborate, and build relationships with other women in finished vehicle logistics

Topics covered:



- Digitalization and transformation in logistics – impact on workforce
- Data quality and IA
- Market situation



ECG Education

Ceren Eker Güven
Responsible Board member

Education: Qualification & Training



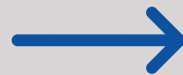
Labour Shortage remains a long-term issue to our industry

(Business Intelligence Report 10/2025)



ECG continues to focus on developing trainings, and raising awareness

Holistic approach




Goal

A Qualification Programme
for Every Career Stage

ECG Academy




ESTABLISHED




20 years ago

FORMAT



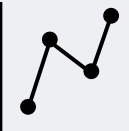
5 Modules,
one week
each

BEGINNING



Starting
Conference

COURSE 19



42 Students
(previous
course 28)

GRADUATION



at the
General
Assembly



**LOOKING
AHEAD**

New Course
2026-2027

Register now!



Negotiation Management Course

**ESTABLISHED IN
2018**



To increase
negotiation
management
skills

**COOPERATION
PARTNER**



**NAP
Potsdam,
Germany**

FORMAT



2-day course

**COURSES
DELIVERED**



**3 courses in
2026
31 participants**

FIRST TIME



**Advanced
Course**



**LOOKING
AHEAD**

2

**courses planned
in 2027**

FVL Induction Course

**NEWLY
ESTABLISHED**



First Course held
in Zeebrugge
April 2026

TARGET



Onboarding of
new Entrants to
FVL industry

FORMAT



3,5 days course with senior expert
lecturers

physical on-site explanations

12 sections throughout the supply
chain from factory to final customer

FVL Induction Course

Next Course:

 **Bremerhaven, Germany**
June 22-24

Spots still available!



Register now!



**Understanding Outbound Vehicle Logistics:
From Production to Delivery**



Next steps ...

Continue to further develop a holistic approach

Establish Partnerships with universities

Further develop practical training on ECG Standards & Guidelines

Connecting with HR departments of our Members & Partners to meet demand



ECG BUSINESS INTELLIGENCE & GLOBAL ALLIANCES

Reports & Delegations

Namrita Chow
Business Analyst

Business Intelligence

Keeping Members Informed Through Market Intelligence and Knowledge Sharing.



1 Market Reports

Recurring reports tracking key market trends, industry data and business developments.



2 Business Insights

In-depth analysis of specific topics based on market data, expert interviews and industry research.

The move to digitalisation

Taking paper out of the process in international finished vehicle logistics

And is this mandatory soon?

- ROAD -CMR moving to eCMR
- RAIL-COTIF moving to eCOTIF
- INLAND WATERWAY - moving to eCMNI

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Türkiye

Understanding Car Sales & Production
New Entrants & Existing Players

A brief insight

© ECG Business Intelligence logo

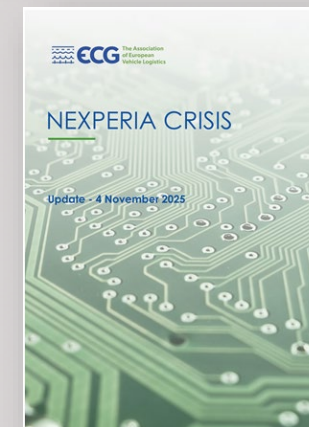
Shortage of Labour in Finished Vehicle Logistics

EU + UK + Türkiye

© ECG Business Intelligence logo

3 Ad-Hoc Investigations

Ad hoc analysis of emerging situations, market disruptions and policy developments impacting the industry.



Global Alliances

Building a global network of partner organisations

- Develop strategic partnerships with leading automotive logistics associations worldwide
- Position ECG standards and guidelines as recognised global best practices
- Connect members with global industry networks and expertise through delegation visits to key global markets



Global Alliances

Building a global network of partner organisations

Delegations

ECG Members &
Partners network for
growth opportunities

Training

ECG Standards for
Efficiency in FVL



Delegation Trip: Middle East

Dates **November 5 – 11, 2026**

UAE

- Dubai Chamber of Commerce
- Rox Motor
- Ports: Jebel Ali, Khalifah

Saudi Arabia

- Ceer, Lucid, Hyundai, Rosenbauer
- NIDC, PIF, NAVA, ECZSA
- Ports: Jeddah, KAEC

UAE



- **Wednesday 4 November:**
 - Arrive Dubai
- **Thursday 5 November**
 - **Morning Port Visit:**
 - ECG visit to Jebel Ali port (DP World)
 - **Afternoon:**
 - Dubai Chamber of Commerce
 - Interactive Networking with some introductory speeches
 - Followed by Dinner
- **Friday 6 November**
 - ECG visit to Khalifah Port (Noatum Automotive –AD Ports)
 - ROX Motor
- **Saturday 7 November**
 - Afternoon depart to Jeddah

Saudi Arabia



- **Saturday 7 November:**
 - Arrive Jeddah
- **Sunday 8 November**
 - Full Day Auto Conf – 9:30am to 5pm
 - ESCZA, KAEC, KAP Automotive Conference
 - Followed by Networking Dinner
- **Monday 9 November**
 - ECG visit King Abdullah Port & NAVA
 - ECG visit King Salman Automotive Cluster –Ceer, Lucid
 - Dinner –Jeddah –Mosanada Logistics
- **Tuesday 10 November**
 - ECG Visit Jeddah Islamic Port &FVL Compound
 - Evening depart for Riyadh
- **Wednesday 11 November**
 - ECG visit NIDC
 - ECG visit MISA
- **Thursday 12 November**
 - Depart for Europe

Delegation Trip: Middle East

King Abdullah Economic City (KAEC)

Conference in cooperation with ECZSA

- Networking with Key Stakeholders
- Insightful presentations
- Site visits of factory facilities and port

VISION 2030
رؤية 2030
National Vision for Saudi Arabia

KAEC
مدينة الملك عبدالله الاقتصادية
King Abdullah Economic City

DAY 1 **KAEC Automotive Logistics Conference**

Sunday, November 8th 2026 - Bay La Sun Hotel

TIME	ACTIVITY	BY	PRESENTER
08:00 09:00	Welcome to the Venue Morning Coffee	All Delegates	
09:00 09:30	Welcome Speech & Opening Remarks	ECG	Frank Schaele ECG Executive Director
09:30 10:00	Intro to ECZA & Special Economic Zones Keynote: Saudi Arabia's Automotive Gateway	ECZA	Omar Al-Bakili Director General Investment Development
10:00 10:30	Introduction to KAEC The Industrial Valley and Sector Opportunities	EEC	Hasem Kamel Head of Industrial Valley Commercial
10:30 11:00	Intro to King Abdullah Port (KAP) Potential and Capabilities	PDC	Jay New CEO King Abdullah Port
11:00 11:15	Break – Coffee	All Delegates	
11:15 11:45	ISS - Integrated Government Services: The Ease of Doing Business in SEZ's	ECZA	Abdullah Ajabnoor Deputy, EC's Customer Service
11:45 12:30	Presentation 1 – Logistics / Gov / Keynote KSA Overview & value proposition	MISA	TBC
12:30 13:00	Presentation 2 – OEMs (Lucid, CEER, Hyundai) Launching Saudi Arabia's Automotive Industry	TBC	TBC
13:00 14:00	Break – Prayer Time & Lunch	All Delegates	Bay La Sun – Seasons Restaurant
14:00 14:30	Presentation 3 – OEMs (Lucid, CEER, Hyundai) Launching Saudi Arabia's Automotive Industry	TBC	TBC
14:30 16:00	Key logistics service providers Introduction to KSA Automotive Logistics	Mozanada	TBC
16:00 16:30	National Automotive & Vehicles Academy Building a cutting-edge automotive ecosystem	NAVA	TBC
16:30 17:15	Free Networking Session	All Delegates	

Delegates Dinner
19:00 – 21:00

Delegation Trip: Middle East



ECG Delegation to GCC - Registration

Registration for the **ECG Delegation Visit to GCC, 5-11 November 2026.**

United Arab Emirates & Kingdom of Saudi Arabia.

This delegation is open only to **ECG members & partners.**

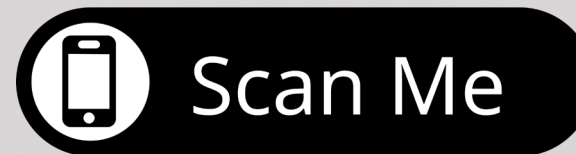
€1500 registration fee for first delegate.

€1000 registration fee for second delegate.

The registration fee covers mini-auto conference in Saudi Arabia, all scheduled port and OEM visits in UAE & KSA, including all shuttle\bus transfers, and reserved special rates at selected hotels.

? Please note flights and accommodation must be covered by the delegates.

More Info and Registration



Events

Panagiota Sdoukou
Communications & Events Manager

Upcoming Events

Quality Meeting	17 June	Brussels, Belgium
FVL Induction Course	22-25 June	Bremerhaven, Germany
AI-Day 2026	23-24 June	Karlsruhe, Germany
UK & Ireland Regional Meeting	09-July	Bristol, UK
Women in FVL	15 October	Copenhagen, Denmark
ECG Conference 2026	15-16 October	Copenhagen, Denmark
Eastern Regional Meeting	26 September	TBC
Maritime & Ports	September	Tangier, Morocco
UK & Ireland Regional Meeting	19 November	London, UK

Events

Contact me!



Communications



Strategic Communications

Review 2025 & Next Steps

*Communications is not simply only about sharing information.
It's about creating visibility, credibility, and connection.*



2025 Review



ECG Magazine

- 1st issue published on 16 October 2025
- Hard copy and digital version
- Digital version distributed to 4,500 readers
- Read the new issue!

ECG News

- More articles by ECG
- ECG continues producing content rather than republishing

ECG in the News

- Strong presence in the Media
- +100 articles mentioning ECG in 2025

LinkedIn

- May 2025: 7,218 Followers
- Today: 8,550 Followers

Next Steps



ECG Website

- Update structure & content
- More user-friendly
- Responsive design
- Mobile friendly

ECG Brand

- Refresh
- Establish Corporate Identity
- Apply to our communication channels



ECG Magazine Issue No2



Get your copy at the registration desk!

Strategic Communications

Review 2025 & Next Steps

